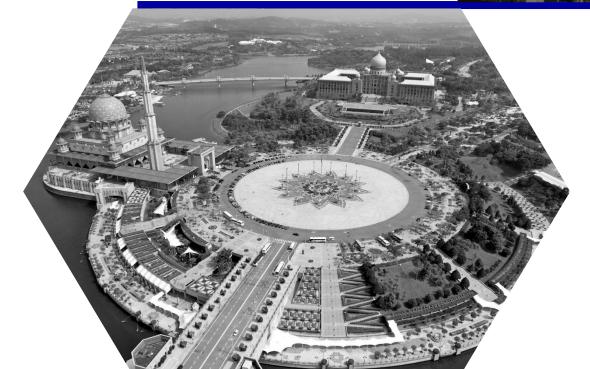
# Digital Government Transformation Action Plan

Disediakan oleh: *TaskForce*MAMPU Jabatan Perdana Menteri







1. SNAPSHOT UN E-GOVERNMENT SURVEY 2016

2. DIGITAL GOVERNMENT
TRANSFORMATION ACTION PLAN



# **SNAPSHOT UN E-GOVERNMENT SURVEY 2016**

26/12/2018 Ver 2 3 of 16

#### **LATAR BELAKANG**



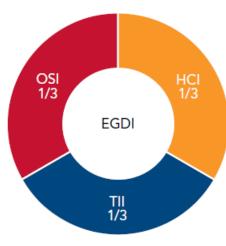
- Laporan United Nations E-Government Survey 2016 di keluarkan oleh Divison for Public Administration and Development Management (DPADM), United Nations Department of Economic and Social Affairs (UNDESA).
- Laporan ini dikeluarkan setiap dua (2) tahun sekali.
- E-Government didefinisikan sebagai "the use of ICT and its application by the government for the provision of information and public services to the people" (Global E-Government Readiness Report 2004).
- E-Government dan inovasi dapat menyediakan peluang untuk mengubah (transform) pentadbiran awam menjadi satu instrumen bagi mencapai pembangunan yang mampan.
- Kajian dilaksanakan melalui soal selidik, penilaian laman web, berdasarkan maklumat dari International Telecommunication Union (ITU) dan UNESCO.



| Tahun | Kedudukan | EGDI   | OSI    | TII    | HCI    |
|-------|-----------|--------|--------|--------|--------|
| 2016  | 60        | 0.6175 | 0.7174 | 0.4397 | 0.6953 |
| 2014  | 52        | 0.6115 | 0.6772 | 0.4455 | 0.7119 |

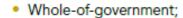
#### E-Government Development Index (EGDI)

$$EGDI = \frac{1}{3} (OSI_{normalized} + TII_{normalized} + HCI_{normalized})$$

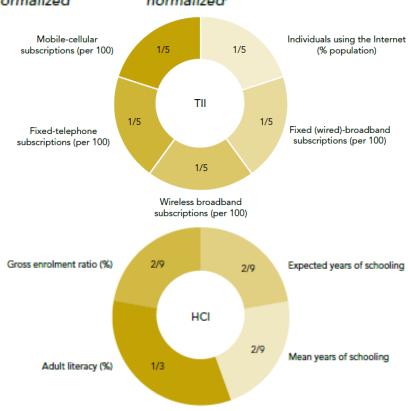


- OSI—Online Service Index
- TII—Telecommunication Infrastructure Index
- HCI—Human Capital Index

OSI — assessed each country's national website in the native language, including the national portal, e-services portal and e-participation portal as well as the websites of the related ministries of education, labour, social services, health, finance and environment.

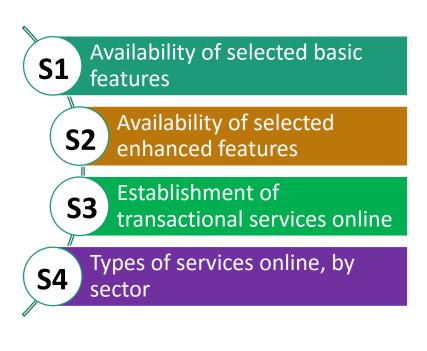


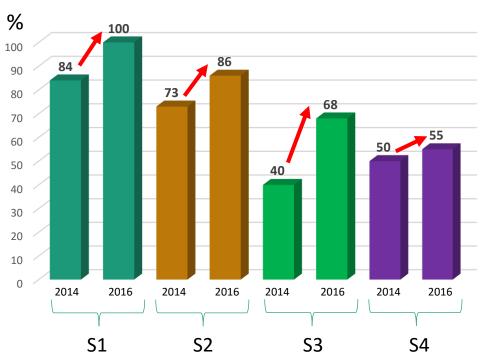
- Multichannel service delivery;
- · Bridging the digital divide;
- Increasing usage;
- Open Government;
- E-participation.





# Online Service Index (OSI) Kedudukan Dunia: 40/193





Malaysia ranked 31st in 2014: 31



Stage 1 – E-information

Stage 2 – E-consultation

Stage 3 – E-decision-making

Malaysia perlu beri perhatian khusus kepada e-decision-making

#### 2016

Table 12. E-Participation Index (EPI) and its utilisation by stages (continued)

| Rank | Country    | EPI    | Total % | Stage 1 % | Stage 2% | Stage 3% |
|------|------------|--------|---------|-----------|----------|----------|
| 149  | Madagascar | 0.2034 | 21.7%   | 26.5%     | 21.1%    | 0.0%     |
| 127  | Malawi     | 0.2881 | 30.0%   | 47.1%     | 10.5%    | 0.0%     |
| 47   | Malaysia   | 0.6780 | 68.3%   | 79.4%     | 73.7%    | 0.0%     |
| 146  | Maldives   | 0.2203 | 23.3%   | 29.4%     | 21.1%    | 0.0%     |

#### 2014

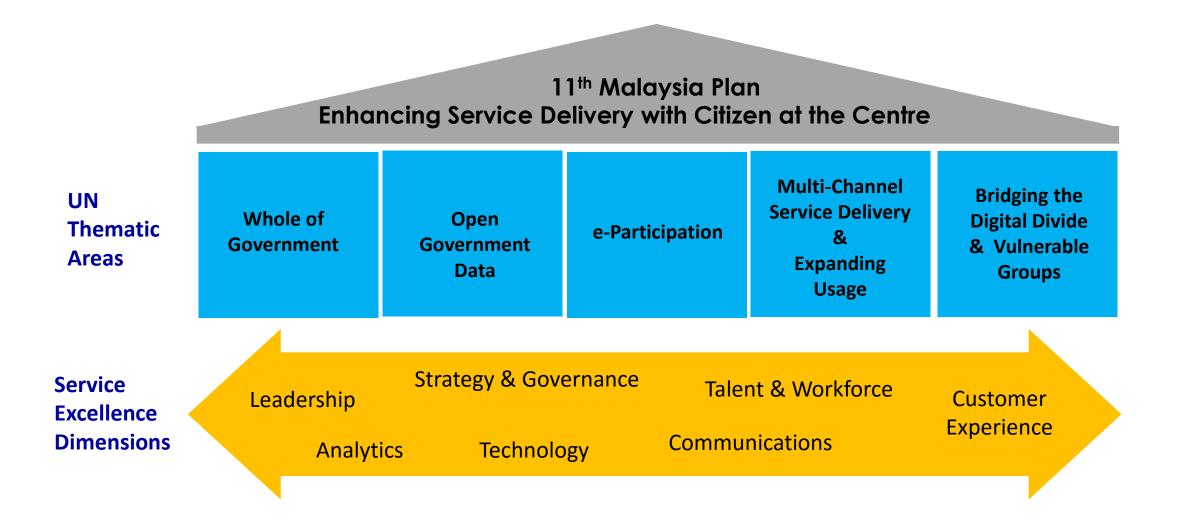
13. E-Participation Index and its utilisation by stages (continued)

| Rank<br>2014 | * Country | EPI    | Total (%) | Stage 1 (%) | Stage 2 (%) | Stage 3 (%) |
|--------------|-----------|--------|-----------|-------------|-------------|-------------|
| 59           | Malaysia  | 0.5294 | 48.28     | 77.78       | 31.82       | 0.00        |



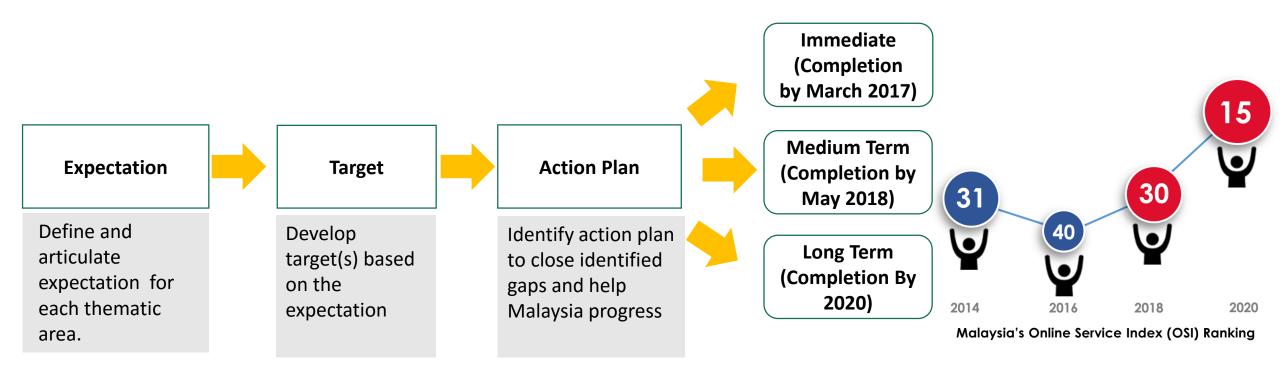
# DIGITAL GOVERNMENT TRANSFORMATION ACTION PLAN





#### OSI ACTION PLAN DEVELOPMENT METHODOLOGY <





#### Note:

- **Existing** details from ICT SP and RMK-11 for similar areas (UN EG thematic and Service Dimensions) are included as part of the above process.
- Implementation Timeline in the ICTSP may need to be revisited to align to the UNEG survey timeline
- Angle for upcoming FCC paper to be discussed along the way
- Monitoring unit for OSI Action Plans to be identified

# **SUMMARY OF ACTION PLAN**



**68** Activities

| Thematic<br>Areas            | Whole of Government | Open<br>Government<br>Data | e-Participation | Multi-Channel Service Delivery & Expanding Usage | Bridging the<br>Digital Divide<br>and Vulnerable<br>Groups | SUMMARY<br>SNAPSHOT       |
|------------------------------|---------------------|----------------------------|-----------------|--|--|---------------------------|
| Programmes                   | 8                   | 4                          | 5               | 3  | 5  | <b>25</b> Programmes      |
| Immediate<br>(By March 2017) | 0                   | 0                          | 3               | 2  | 2  | 7 Immediate<br>Activities |
| Mid Term<br>(by Mid 2018)    | 10                  | 2                          | 4               | 6  | 7  | 29 Midterm Activities     |
| Long Term<br>(by 2020)       | 1                   | 0                          | 0               | 5  | 3  | 9 Long Term<br>Activities |
| Continuous<br>Implementaion  | 9                   | 11                         | 3               | 1  | 0  | 24 Continuous Activities  |
|                              | 19                  | 13                         | 10              | 14   | 12   | Grand Total 25 Programmes |

#### SUMMARY OF PROGRAMMES



**T1** 

#### Whole of Government

Implementing digital marketing to increase the use of online services

Develop 'Utamakan Digital Berfokuskan Rakyat' Policy

Develop digital public service delivery standards and guidelines

Establish digital public service delivery performance mechanism

Address digital transformation awareness and adoption

Strengthen governance of the digital government strategy

Address workforce talent needs and gaps

Address technology needs and requirements

T2

#### Open **Government Data**

T3

#### **E-Participation**

**Multi-Channel Service Delivery &** 

**Expanding Usage** 

T5

**Bridging the Digital Divided & Vulnerable Groups** 

Strengthen implementation of Open Data

Leverage open data value to come out with new innovation for service delivery

**P3** 

**Establish common Application** Programming Interface (API)

**P4** 

Enhance open data portal

**P1** 

Strengthen on going eparticipation implementation at agencies level

**P2** 

Strengthen info.malaysia.gov.my portal

**P3** 

**Enforcement of E-Participation** Adoption

**P4** 

Develop mobile apps as crowd sourcing tools to improve community well-being

Develop comprehensive eparticipation platform

Provide multi-channel service delivery for core services

Accelerate usage for frontline Government Online Services with low adoption

Increase development of end-toend core services to increase adoption

**P1** 

Strengthen GOS Gateway with sufficient digital inclusion initiatives on vulnerable group

**P2** 

Increase digital literacy for vulnerable group

Expand access and connectivity

Create and/or enhance online services for the elderly, youth, women, poor, disabled, and immigrants

**P5** 

Strengthen Public Private Partnership (PPP) initiatives

19 Activities

13 Activities

10 Activities

14 Activities

12 Activities

#### **SUMMARY OF IMMEDIATE ACTIVITIES**



| Thematic Area         | Programme                                       | Immediate Activities   | Lead Agency/<br>[Key Agency]                            |
|-----------------------|---|--|---|
| T3<br>E-Participation | P1. Strengthen info.malaysia.gov.my portal      | <ul><li>A1. Integrate info portal with up to date social media information on vulnerable group</li><li>A2. Enable info portal access via GOS Gateway</li></ul> | MAMPU<br>[MOHR, NRE, MOF,<br>KPWKM, MOH, MOE<br>& MOHE] |
|                       | P2. Enforcement of E-<br>Participation Adoption | A1. Enable info portal access via GOS Gateway  | GOS UNIT  |

#### **SUMMARY OF IMMEDIATE ACTIVITIES**



| Thematic Area  | Programme  | Immediate Activities   | Lead Agency/<br>[Key Agency]                                      |
|--|--|--|---|
| T4 Multi-Channel Service Delivery & Expanding Usage  | P1. Provide multi-channel service delivery for core services.                                  | <ul><li>A1. Stock take and identify selected core services to be multi-channel enabled (6 sector agencies and key frontline agencies)</li><li>A2. Develop pilot service for quick win implementation</li></ul> | GOS UNIT<br>[MAMPU, MOHR, NRE,<br>MOF, KPWKM, MOH,<br>MOE & MOHE] |
| T5 Bridging the Digital Divide and Vulnerable Groups | P1. Publish articles on existing ICT initiatives including on vulnerable groups in GOS Gateway | <ul><li>A1. Identify ongoing initiatives by all relevant ministries/agencies such as KKLW, KKMM, SKMM, PBT, EPU and State etc.</li><li>A2. Publish identified initiatives in GOS Gateway</li></ul>             | MAMPU<br>[KPWKM]  |

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| Thematic<br>Area             | Programme   | Mid Term Activities  | Lead Agency/<br>[Key Agency] |
|------------------------------|---|--|------------------------------|
| T1<br>Whole of<br>Government | P1. Implementing digital marketing to increase the use of online services         |  | MAMPU                        |
|                              | Digital Berfokuskan  Rakyat' Policy  A2. Formulate and execute the policy and sul | A1. Formulate and execute comprehensive 'Utamakan Digital Berfokuskan Rakyat' Policy   |                              |
| Rakyat' Policy               |   | A2. Formulate and execute the policy and sub policies (Single Government Gateway, Multi-Channel Service Delivery and E-participation)  | MAMPU                        |
|                              | P3. Develop digital public service delivery standards and guidelines              | A1. Formulate and execute key service standards and guidelines (User interface and user experience design standard, Multichannels standard and implementation guidelines, Digital ID standard, E-Participation standard and implementation guidelines) | MAMPU                        |
|                              | service delivery performance mechanism  | A1. Develop and implement mechanism on supervision, monitoring and reviewing of digital services delivery  | MAMPU                        |
|                              |   | A2. Develop dashboard / tools to monitor and track usage and performance of all online government services (including vulnerable groups)   | GOS UNIT                     |



| Thematic<br>Area    | Programme  | Mid Term Activities  | Lead Agency/ [Key Agency] |
|---------------------|--|--|---------------------------|
| T1                  | of awareness and adoption ment                     | A1. Formulate and execute Communication Plan (CP)  |                           |
| Whole of Government |  | A2. Formulate and Execute Change Management (CM) Programme                                       | MAMPU                     |
|                     | P6. Develop Information sharing Hub and repository | A1. Develop robust Government Information sharing Hub for integration and dissemination platform |                           |
|                     |  | A2. Develop repository as single source of validated data  |                           |
|                     |  | A3. Accelerate usage of data analytics   |                           |
| T2 Open             | P1. Enhance open data portal                       | A1. Conduct impact study of portal effectiveness   |                           |
| Government<br>Data  |  | A2. Manage user experience effectively by cluster:   |                           |
|                     |  | i. Community & Social ii. Education  |                           |
|                     |  | iii. Human Resources   |                           |
|                     |  | iv. Agriculture  | MAMPU                     |
|                     |  | v. Environment   |                           |
|                     |  | vi. Economy & Finance<br>vii. Health   |                           |
|                     |  | viii. Tourism  |                           |
|                     |  | ix. Security   | 16 of 16                  |



| Thematic Area                     | Programme   | Mid Term Activities  | Lead Agency/ [Key Agency]                               |
|-----------------------------------|---|--|---|
| T3<br>E-Participation             | P3. Strengthen on going e-<br>participation implementation                      | <ul> <li>A1. Identify existing e-participation initiatives and make visible at GOS Gateway</li> <li>A2. Develop and promote the use of relevant tools (polling, forum, vote, social media)</li> <li>A3. Publish outcomes of e-consultation and e-decision making</li> <li>A4. Form a responsible unit to take action on citizens'</li> </ul> | MAMPU<br>[MOHR, NRE, MOF,<br>KPWKM, MOH, MOE<br>& MOHE] |
| T4 Multi-Channel Service Delivery | P1. Provide multi-channel service delivery for core services.                   | recommendations  A3. Develop/enhance online applications to accommodate multi-channel services   | GOS UNIT  |
| & Expanding Usage                 |   | A4. Promote awareness and usage  | [MAMPU, MOHR, NRE,<br>MOF, KPWKM, MOH,                  |
|                                   |   | A5. Monitor and supervise implementation   | MOE & MOHE]   |
|                                   | P2. Accelerate usage for frontline Government Online Services with low adoption | A1. Create incentive mechanism to encourage high usage of digital services   | MAMPU   |



| Thematic Area                                     | Programme  | Mid Term Activities   | Lead Agency/<br>[Key Agency]              |
|---|--|---|---|
| T4 Multi-Channel Service Delivery & Expanding     | P3. Increase development of end-<br>to-end core services to increase<br>adoption | A1. Identify end to end services and conduct service process reengineering study                                    | MAMPU(BKD)<br>BPP1<br>[MOHR,NRE,MOF       |
| Usage   |  | A2. Develop/enhance application   | KPWKM,MOH,MOE<br>MOHE]                    |
| T5  | vulnerable group   | A1. Implementing programs on ICTliteracy  |   |
| Bridging the Digital Divide and Vulnerable Groups |  | A2. Review and improve digital curriculum at community level  | MAMPU<br>[MOHR,MOHA,KKLW,                 |
|   |  | A3. Engage with established bodies i.e : NGOs and Community Based Organisation (CBO) to expand ICT literacy program | KKMM]                                     |
|   |  | A1. Engage with NGOs/CBOs to ensure effective execution of initiatives and dissemination information                | MAMPU<br>[KPWKM, MOHA, MOHR,<br>KBS,KKLW] |



| Thematic Area               | Programme             | Mid Term Activities   | Lead Agency/<br>[Key Agency] |
|-----------------------------|-----------------------|---|------------------------------|
| T5                          | P4. Expand access and | A1. Increase level of broadband speed   |                              |
| Bridging the Digital Divide | connectivity          | A2. Expand Community Wi-Fi coverage   |                              |
| and Vulnerable<br>Groups    |                       | A3. Devise mechanism for affordable broadband package to digital divide and vulnerable groups | KKMM,SKMM                    |

### **SUMMARY OF LONG TERM ACTIVITIES**



| Thematic Area                                       | Programme   | Long Term Activities   | Lead Agency/<br>[Key Agency] |
|---|---|--|------------------------------|
| T1<br>Whole of<br>Government                        | P6. Develop Information sharing Hub and repository.                             | A4. Define service reference architecture  i. Develop Government Enterprise Architecture   | MAMPU                        |
| T4 Multi-Channel Service Delivery & Expanding Usage | P2. Accelerate usage for frontline Government Online Services with low adoption | A3. Adopt 'assist' and 'force' usage of digital services e.g operator assisted self service digital channel at counters                              | MAMPU<br>[GOS UNIT]          |
|   | P4. Develop comprehensive e-<br>participation platform                          | A1. Conduct requirement study and best practices including Measuring and Evaluating E-Participation (METEP)  Evaluation (UNEG E-participation tools) | MAMPU<br>[BKD]               |
|   |   | A2. Design and build for synthesizing solution consisting of: i. e-info ii. e-consultation iii. e-decision making                                    | MAMPU<br>[BKD]               |
|   |   | A3. Monitor and supervise implementation   | MAMPU<br>[BKD]               |
|   |   | A4. Consolidate e-participation with 1MOCC   | 1MOCC                        |

### **SUMMARY OF LONG TERM ACTIVITIES**



| Thematic Area              | Programme  | Long Term Activities   | Lead Agency/<br>[Key Agency] |
|----------------------------|--|--|------------------------------|
| T5<br>Bridging the Digital | P5. Enhance current online services functionalities to | A1. Customise and simplify core digital services to be visible and accessible by vulnerable group    | MAMPU<br>[KPWKM]             |
| Divide<br>and Vulnerable   | be accessible by vulnerable group (elderly,            | A2. Consolidate and integrate data from various initiatives and create vulnerable group data profile | MAMPU<br>[KPWKM, MOHA,       |
| Groups                     | youth, women, poor, disabled, and immigrants)          | A3. Personalise government online services based on data profiling of individuals                    | MOHR, KBS]                   |

### **SUMMARY OF CONTINUOUS IMPLEMENTATION**



| Thematic Area                | Programme  | Continuous Activities   | Lead Agency/<br>[Key Agency]       |
|------------------------------|--|---|------------------------------------|
| T1<br>Whole of<br>Government | P4. Develop mechanism and dashboard / tools to monitor and track usage and performance of all online government services | A1. Develop and implement mechanism on supervision, monitoring and reviewing of digital services delivery   | MAMPU                              |
|                              | P7. Formulate and execute  Communication Plan (CP) and Change Management Programme                                       | A1. Formulate and execute Communication Plan (CP) i. Promote digital initiative through social media and mass media. ii. Publish articles on digital services (eg: Future Gov, Gov Insider) iii. Report benefits and learnings iv. Archive articles and documentation of Malaysia digital journey (www.digital.gov.my) to be accessible from GOS Gateway. | MAMPU<br>[BKD, BPKK, BPP1]<br>KKMM |
|                              |  | A2. Formulate and Execute Change Management (CM) Programme  |                                    |

### **SUMMARY OF CONTINUOUS IMPLEMENTATION**



| Thematic Area         | Programme  | Continuous Activities   | Lead Agency/<br>[Key Agency] |
|-----------------------|--|---|------------------------------|
| T1 Whole of           |  | A1. Establish digital government capability and competency readiness framework A2. Conduct study to identify skills required to support |                              |
| Government            |  | vision  |                              |
|                       |  | A3. Strengthen specialized pool of talents  | JPA                          |
|                       |  | A4. Assess training needs analysis  |                              |
|                       |  | A5. Refine talent development and management framework  |                              |
|                       |  | A6. Explore partnership to source talent e.g. universities  |                              |
| T2 Open<br>Government | P2. Improving session of engagements to identify new | A1. Conduct Open Data Readiness Assessment (ODRA) with World Bank   |                              |
| Data                  | data sets  | A2. Develop Open Data Blueprint   |                              |
|                       |  | A3. Engage remote mentoring with Open Data Institute (ODI)  |                              |
|                       |  | A4. Engage with public sector agencies to identify datasets   |                              |





| Thematic Area         | Programme                             | Continuous Activities  | Lead Agency/<br>[Key Agency] |
|-----------------------|---------------------------------------|--|------------------------------|
| T2 Open<br>Government | engagements to identify new data sets | A5. Engage with agencies, NGOs, Community, Academia and citizen            | MAMPU                        |
| Data                  |                                       | A6. Compile and publish government open data set                           |                              |
|                       | P3. Increase a new innovation         | A1. identify application and services created from published open data set |                              |
|                       |                                       | A2. Organize annual Hackhaton event  |                              |
|                       |                                       | A3. Develop monitoring dashboard   |                              |
|                       | P4. Develop downloading features      | A1. Conduct data cleaning and sanitizing                                   |                              |
|                       |                                       | A2. Develop API  |                              |

### **SUMMARY OF CONTINUOUS IMPLEMENTATION**



| Thematic Area                                       | Programme   | Continuous Activities                            | Lead Agency/<br>[Key Agency]                            |
|---|---|--|---|
| T3<br>E-Participation                               | P4. Develop mobile apps as crowd sourcing tools to improve community well-being | A1. Conduct requirement study and best practices | MAMPU<br>[MOHR, NRE, MOF,<br>KPWKM, MOH, MOE<br>& MOHE] |
|   |   | A2. Design and build for synthesizing solution   |   |
|   |   | A3. Monitor and supervise implementation         |   |
| T4 Multi-Channel Service Delivery & Expanding Usage | P2. Accelerate usage for frontline Government Online Services with low adoption | A2. Promote implementation of incentive          | MAMPU   |



# **THANK YOU**

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